

Criteria for calculating risk impact and likelihood

TOOL 10

RISK IMPACT

Descriptor	Score	Impact operations and staff or beneficiar	ies
INSIGNIFICANT	1	 No impact on operations No impact on staff or beneficiaries Complaint unlikely 	 Contractual or criminal risk remote Remote risk to adherence to humanitarian principles
MINOR	2	 Slight impact on operations Slight impact on staff or beneficiaries Complaint possible 	 Contractual or criminal risk possible Possible risk to adherence to humanitarian principles
MODERATE	3	 Some operational disruption Potential for adverse reputational risk, avoidable with careful handling Complaint probable 	 Contractual or criminal risk probable Probable risk to adherence to humanitarian principles
MAJOR	4	 Operations disrupted Adverse reputational risk unavoidable (local media) Complaint probable 	 Contractual or criminal risk probable Major risk to adherence to humanitarian principles
EXTREME/ Catastrophic	5	 Operations interrupted for significant period of time Major adverse reputational risk unavoidable (national media) 	 Major contractual or criminal risk expected Loss of beneficiary confidence Extensive risk to adherence to humanitarian principles

RISK LIKELIHOOD

Descriptor	Score	Impact operations and staff or beneficiaries	
REMOTE	1	May only occur in exceptional circumstances	
UNLIKELY	2	Expected to occur in a few circumstances	
POSSIBLE	3	Expected to occur in some circumstances	
PROBABLE	4	Expected to occur in many circumstances	
HIGHLY PROBABLE	5	Expected to occur frequently and in most circumstances	