

CRITERIA FOR CALCULATING RISK IMPACT AND LIKELIHOOD VALUES

TOOL 5

RISK IMPACT

| Descriptor | Score | Impact operations and staff or beneficiaries |
|----------------------------------|----------|--|
| INSIGNIFICANT | 1 | <ul style="list-style-type: none"> No impact on operations No impact on staff or beneficiaries Complaint unlikely Contractual or criminal risk remote Remote risk to adherence to humanitarian principles |
| MINOR | 2 | <ul style="list-style-type: none"> Slight impact on operations Slight impact on staff or beneficiaries Complaint possible Contractual or criminal risk possible Possible risk to adherence to humanitarian principles |
| MODERATE | 3 | <ul style="list-style-type: none"> Some operational disruption Potential for adverse reputational risk, avoidable with careful handling Complaint probable Contractual or criminal risk probable Probable risk to adherence to humanitarian principles |
| MAJOR | 4 | <ul style="list-style-type: none"> Operations disrupted Adverse reputational risk unavoidable (local media) Complaint probable Contractual or criminal risk probable Major risk to adherence to humanitarian principles |
| EXTREME/ CATASTROPHIC | 5 | <ul style="list-style-type: none"> Operations interrupted for significant period of time Major adverse reputational risk unavoidable (national media) Major contractual or criminal risk expected Loss of beneficiary confidence Extensive risk to adherence to humanitarian principles |

RISK LIKELIHOOD

| Descriptor | Score | Impact on operations and staff or beneficiaries |
|------------------------|----------|--|
| REMOTE | 1 | May only occur in exceptional circumstances |
| UNLIKELY | 2 | Expected to occur in a few circumstances |
| POSSIBLE | 3 | Expected to occur in some circumstances |
| PROBABLE | 4 | Expected to occur in many circumstances |
| HIGHLY PROBABLE | 5 | Expected to occur frequently and in most circumstances |